

These condensed consolidated financial statements for the 52 weeks ended 3 February 2019 do not constitute statutory accounts as defined in section 434 of the Companies Act 2006. A copy of the statutory accounts for the 52 weeks ended 3 February 2019 (as reported) have been filed with the Registrar of Companies following their approval at the AGM. The auditor's report on those accounts was not qualified, did not include a reference to any matters to which the auditor drew attention by way of emphasis without qualifying the report and did not contain statements under section 498(2) or (3) of the Companies Act 2006.

## Consolidated income statement

52 weeks ended 3 February 2019

	52 weeks ended 3 February 2019 (reported)			IFRS 16 impact			52 weeks ended 3 February 2019 (restated)		
	Before exceptionals £m	Exceptionals £m	Total £m	Before exceptionals £m	Exceptionals £m	Total £m	Before exceptionals £m	Exceptionals £m	Total £m
<b>Revenue</b>	17,735	-	17,735	-	-	-	17,735	-	17,735
Cost of sales	(17,084)	(44)	(17,128)	45	-	45	(17,039)	(44)	(17,083)
<b>Gross profit</b>	651	(44)	607	45	-	45	696	(44)	652
Other operating income	88	-	88	-	-	-	88	-	88
Profit/loss on disposal and exit of properties	-	2	2	-	(2)	(2)	-	-	-
Administrative expenses	(274)	(29)	(303)	-	(5)	(5)	(274)	(34)	(308)
<b>Operating profit</b>	465	(71)	394	45	(7)	38	510	(78)	432
Finance costs	(64)	(33)	(97)	(56)	-	(56)	(120)	(33)	(153)
Finance income	4	18	22	1	-	1	5	18	23
Share of profit of joint venture (net of tax)	1	-	1	-	-	-	1	-	1
<b>Profit before taxation<sup>1</sup></b>	406	(86)	320	(10)	(7)	(17)	396	(93)	303
Taxation	(95)	19	(76)	2	4	6	(93)	23	(70)
<b>Profit for the period attributable to the owners of the Company</b>	311	(67)	244	(8)	(3)	(11)	303	(70)	233
<b>Earnings per share (pence)</b>									
- Basic			10.34			(0.45)			9.89
- Basic earnings per share before exceptionals	13.17			(0.32)			12.85		

<sup>1</sup> IFRS 16 impact on Profit before tax and exceptionals of £(10)m comprises: £103m rental charge removed, £(58)m additional depreciation and £(55)m additional net finance costs.

# Consolidated balance sheet

3 February 2019

	3 February 2019 (reported) £m	IFRS 16 impact £m	3 February 2019 (restated) £m
<b>Assets</b>			
<b>Non-current assets</b>			
Goodwill and intangible assets	404	-	404
Property, plant and equipment	7,312	(218)	7,094
Right-of-use assets <sup>1</sup>	-	929	929
Investment property	26	34	60
Pension asset	730	-	730
Investment in joint venture	47	-	47
Debtors	-	8	8
Derivative financial assets	15	-	15
	8,534	753	9,287
<b>Current assets</b>			
Stock	713	-	713
Debtors	347	(3)	344
Derivative financial assets	19	-	19
Cash and cash equivalents	264	-	264
	1,343	(3)	1,340
Assets classified as held-for-sale	39	-	39
	1,382	(3)	1,379
<b>Liabilities</b>			
<b>Current liabilities</b>			
Creditors	(3,085)	15	(3,070)
Borrowings	(178)	-	(178)
Lease liabilities	-	(69)	(69)
Derivative financial liabilities	(5)	-	(5)
Current tax liabilities	(27)	-	(27)
	(3,295)	(54)	(3,349)
<b>Non-current liabilities</b>			
Borrowings	(1,110)	-	(1,110)
Lease liabilities	-	(1,328)	(1,328)
Derivative financial liabilities	(2)	-	(2)
Pension liability	(42)	-	(42)
Deferred tax liabilities	(483)	69	(414)
Provisions	(353)	257	(96)
	(1,990)	(1,002)	(2,992)
<b>Net assets</b>	4,631	(306)	4,325
<b>Shareholders' equity</b>			
Share capital	237	-	237
Share premium	178	-	178
Capital redemption reserve	39	-	39
Merger reserve	2,578	-	2,578
Retained earnings and other reserves	1,599	(306)	1,293
<b>Total equity attributable to the owners of the Company</b>	4,631	(306)	4,325

<sup>1</sup> Right-of-use assets with a net book value of £929m includes £218m of assets held under finance leases which were previously classified as Property, plant and equipment.

# Consolidated cash flow statement

52 weeks ended 3 February 2019

	3 February 2019 (reported) £m	IFRS 16 impact £m	3 February 2019 (restated) £m
<b>Cash flows from operating activities</b>			
Cash generated from operations	842	135	977
Interest paid	(54)	(66)	(120)
Taxation paid	(76)	-	(76)
<b>Net cash inflow from operating activities</b>	<b>712</b>	<b>69</b>	<b>781</b>
<b>Cash flows from investing activities</b>			
Interest received	1	-	1
Dividends received from joint venture	7	-	7
Proceeds from sale of property, plant and equipment and investment property	22	-	22
Purchase of property, plant and equipment and investment property	(381)	-	(381)
Purchase of intangible assets	(77)	-	(77)
Acquisition of business (net of cash received)	(3)	-	(3)
<b>Net cash outflow from investing activities</b>	<b>(431)</b>	<b>-</b>	<b>(431)</b>
<b>Cash flows from financing activities</b>			
Purchase of trust shares	(9)	-	(9)
Settlement of share awards	(5)	-	(5)
Proceeds from exercise of employee share options	20	-	20
New borrowings	275	-	275
Repayment of borrowings	(306)	-	(306)
Costs incurred on repayment of borrowings	(30)	-	(30)
Repayment of lease obligations	-	(69)	(69)
Dividends paid	(289)	-	(289)
<b>Net cash outflow from financing activities</b>	<b>(344)</b>	<b>(69)</b>	<b>(413)</b>
<b>Net decrease in cash and cash equivalents</b>	<b>(63)</b>	<b>-</b>	<b>(63)</b>
Cash and cash equivalents at start of period	327	-	327
<b>Cash and cash equivalents at end of period</b>	<b>264</b>	<b>-</b>	<b>264</b>

## Reconciliation of net cash flow to movement in net debt<sup>1</sup> in the period

	3 February 2019 (reported) £m	IFRS 16 impact £m	3 February 2019 (restated) £m
Net decrease in cash and cash equivalents	(63)	-	(63)
Cash inflow from increase in borrowings	(275)	-	(275)
Debt acquired on acquisition of business	(2)	-	(2)
Cash outflow from repayment of borrowings	306	-	306
Cash outflow from repayment of lease obligations	-	69	69
Non-cash movements	10	(53)	(43)
Opening net debt	(973)	(1,413)	(2,386)
<b>Closing net debt</b>	<b>(997)</b>	<b>(1,397)</b>	<b>(2,394)</b>

<sup>1</sup> Net debt is cash and cash equivalents, non-current financial assets and current financial assets, less borrowings, non-current lease liabilities and current lease liabilities, current financial liabilities and non-current financial liabilities.

# Appendix A: Impact on 26 weeks ended 5 August 2018 - consolidated income statement

26 weeks ended 5 August 2018

	26 weeks ended 5 August 2018 (reported)			IFRS 16 impact			26 weeks ended 5 August 2018 (restated)		
	Before exceptionals £m	Exceptionals £m	Total £m	Before exceptionals £m	Exceptionals £m	Total £m	Before exceptionals £m	Exceptionals £m	Total £m
<b>Revenue</b>	8,800	-	8,800	-	-	-	<b>8,800</b>	-	<b>8,800</b>
Cost of sales	(8,481)	(30)	(8,511)	23	-	23	<b>(8,458)</b>	<b>(30)</b>	<b>(8,488)</b>
<b>Gross profit</b>	319	(30)	289	23	-	23	<b>342</b>	<b>(30)</b>	<b>312</b>
Other operating income	43	-	43	-	-	-	<b>43</b>	-	<b>43</b>
Profit/loss on disposal and exit of properties	-	-	-	-	(1)	(1)	-	(1)	(1)
Administrative expenses	(139)	4	(135)	-	-	-	<b>(139)</b>	<b>4</b>	<b>(135)</b>
<b>Operating profit</b>	223	(26)	197	23	(1)	22	<b>246</b>	<b>(27)</b>	<b>219</b>
Finance costs	(33)	(33)	(66)	(28)	-	(28)	<b>(61)</b>	<b>(33)</b>	<b>(94)</b>
Finance income	2	8	10	-	-	-	<b>2</b>	<b>8</b>	<b>10</b>
Share of profit of joint venture (net of tax)	1	-	1	-	-	-	<b>1</b>	-	<b>1</b>
<b>Profit before taxation<sup>1</sup></b>	193	(51)	142	(5)	(1)	(6)	<b>188</b>	<b>(52)</b>	<b>136</b>
Taxation	(45)	(3)	(48)	1	-	1	<b>(44)</b>	<b>(3)</b>	<b>(47)</b>
<b>Profit for the period attributable to the owners of the Company</b>	148	(54)	94	(4)	(1)	(5)	<b>144</b>	<b>(55)</b>	<b>89</b>
Earnings per share (pence)									
- Basic			3.99			(0.19)			<b>3.80</b>
- Basic earnings per share before exceptionals	6.28			(0.15)			<b>6.13</b>		

<sup>1</sup> IFRS 16 impact on Profit before tax and exceptionals of £(5)m comprises: £50m rental charge removed, £(27)m additional depreciation and £(28)m additional net finance costs.

# Appendix A: Impact on 26 weeks ended 5 August 2018 - consolidated balance sheet

5 August 2018

	5 August 2018 (reported) £m	IFRS 16 impact £m	5 August 2018 (restated) £m
<b>Assets</b>			
<b>Non-current assets</b>			
Goodwill and intangible assets	414	-	414
Property, plant and equipment	7,226	(215)	7,011
Right-of-use assets <sup>1</sup>	-	987	987
Investment property	27	36	63
Pension asset	852	-	852
Investment in joint venture	54	-	54
Debtors	-	8	8
Derivative financial assets	28	-	28
	8,601	816	9,417
<b>Current assets</b>			
Stock	646	-	646
Debtors	347	(3)	344
Derivative financial assets	38	-	38
Cash and cash equivalents	203	-	203
	1,234	(3)	1,231
Assets classified as held-for-sale	41	-	41
	1,275	(3)	1,272
<b>Liabilities</b>			
<b>Current liabilities</b>			
Creditors	(3,123)	52	(3,071)
Borrowings	(181)	-	(181)
Lease liabilities	-	(64)	(64)
Derivative financial liabilities	(1)	-	(1)
Current tax liabilities	(25)	-	(25)
	(3,330)	(12)	(3,342)
<b>Non-current liabilities</b>			
Borrowings	(1,015)	-	(1,015)
Lease liabilities	-	(1,362)	(1,362)
Derivative financial liabilities	(1)	-	(1)
Pension liability	(18)	-	(18)
Deferred tax liabilities	(524)	64	(460)
Provisions	(282)	197	(85)
	(1,840)	(1,101)	(2,941)
<b>Net assets</b>	4,706	(300)	4,406
<b>Shareholders' equity</b>			
Share capital	237	-	237
Share premium	177	-	177
Capital redemption reserve	39	-	39
Merger reserve	2,578	-	2,578
Retained earnings and other reserves	1,675	(300)	1,375
<b>Total equity attributable to the owners of the Company</b>	4,706	(300)	4,406

<sup>1</sup> Right-of-use assets with a net book value of £987m includes £215m of assets held under finance leases which were previously classified as Property, plant and equipment.

# Appendix A: Impact on 26 weeks ended 5 August 2018 - consolidated cash flow statement

26 weeks ended 5 August 2018

	5 August 2018 (reported) £m	IFRS 16 impact £m	5 August 2018 (restated) £m
<b>Cash flows from operating activities</b>			
Cash generated from operations	474	67	541
Interest paid	(32)	(33)	(65)
Taxation paid	(38)	-	(38)
<b>Net cash inflow from operating activities</b>	<b>404</b>	<b>34</b>	<b>438</b>
<b>Cash flows from investing activities</b>			
Proceeds from sale of property, plant and equipment and investment property	4	-	4
Purchase of property, plant and equipment and investment property	(146)	-	(146)
Purchase of intangible assets	(39)	-	(39)
Acquisition of business (net of cash received)	(3)	-	(3)
<b>Net cash outflow from investing activities</b>	<b>(184)</b>	<b>-</b>	<b>(184)</b>
<b>Cash flows from financing activities</b>			
Purchase of trust shares	(2)	-	(2)
Settlement of share awards	(5)	-	(5)
Proceeds from exercise of employee share options	19	-	19
New borrowings	107	-	107
Repayment of borrowings	(235)	-	(235)
Costs incurred on repayment of borrowings	(30)	-	(30)
Repayment of lease obligations	-	(34)	(34)
Dividends paid	(198)	-	(198)
<b>Net cash outflow from financing activities</b>	<b>(344)</b>	<b>(34)</b>	<b>(378)</b>
<b>Net decrease in cash and cash equivalents</b>	<b>(124)</b>	<b>-</b>	<b>(124)</b>
Cash and cash equivalents at start of period	327	-	327
<b>Cash and cash equivalents at end of period</b>	<b>203</b>	<b>-</b>	<b>203</b>

## Reconciliation of net cash flow to movement in net debt<sup>1</sup> in the period

	5 August 2018 (reported) £m	IFRS 16 impact £m	5 August 2018 (restated) £m
Net decrease in cash and cash equivalents	(124)	-	(124)
Cash inflow from increase in borrowings	(107)	-	(107)
Debt acquired on acquisition of business	(2)	-	(2)
Cash outflow from repayment of borrowings	235	-	235
Cash outflow from repayment of lease obligations	-	34	34
Non-cash movements	42	(47)	(5)
Opening net debt	(973)	(1,413)	(2,386)
<b>Closing net debt</b>	<b>(929)</b>	<b>(1,426)</b>	<b>(2,355)</b>

<sup>1</sup> Net debt is cash and cash equivalents, non-current financial assets and current financial assets, less borrowings, non-current lease liabilities and current lease liabilities, current financial liabilities and non-current financial liabilities.

# Appendix B: Consolidated balance sheet at transition date (5 February 2018)

5 February 2018

	5 February 2018 (reported) £m	IFRS 16 impact £m	5 February 2018 (restated) £m
<b>Assets</b>			
<b>Non-current assets</b>			
Goodwill and intangible assets	428	-	428
Property, plant and equipment	7,243	(216)	7,027
Right-of-use assets <sup>1</sup>	-	970	970
Investment property	33	36	69
Pension asset	612	-	612
Investment in joint venture	53	-	53
Debtors	-	8	8
Derivative financial assets	16	-	16
	8,385	798	9,183
<b>Current assets</b>			
Stock	686	-	686
Debtors	250	(3)	247
Derivative financial assets	15	-	15
Cash and cash equivalents	327	-	327
	1,278	(3)	1,275
Assets classified as held-for-sale	4	-	4
	1,282	(3)	1,279
<b>Liabilities</b>			
<b>Current liabilities</b>			
Creditors	(2,981)	60	(2,921)
Borrowings	(72)	-	(72)
Lease liabilities	-	(59)	(59)
Derivative financial liabilities	(13)	-	(13)
Current tax liabilities	(15)	-	(15)
	(3,081)	1	(3,080)
<b>Non-current liabilities</b>			
Borrowings	(1,245)	-	(1,245)
Lease liabilities	-	(1,354)	(1,354)
Derivative financial liabilities	(1)	-	(1)
Pension liability	(18)	-	(18)
Deferred tax liabilities	(478)	63	(415)
Provisions	(299)	200	(99)
	(2,041)	(1,091)	(3,132)
<b>Net assets</b>	4,545	(295)	4,250
<b>Shareholders' equity</b>			
Share capital	236	-	236
Share premium	159	-	159
Capital redemption reserve	39	-	39
Merger reserve	2,578	-	2,578
Retained earnings and other reserves	1,533	(295)	1,238
<b>Total equity attributable to the owners of the Company</b>	4,545	(295)	4,250

<sup>1</sup> Right-of-use assets with a net book value of £970m includes £216m of assets held under finance leases which were previously classified as Property, plant and equipment.